MANAGEMENT DIRECTION FOR SUSTAINABLE GROWTH OF LIXIL AND ITS PROGRESS (DECEMBER 3, 2020)

> Focus of the session will be based on below

Four key areas of management strategy execution:

- **✓** Simplify the organization and focus on the core
- **✓** Transform Japan into profit-generating business
- **✓** Drive international growth of the Water Technology business
- **✓** Invest in innovation to strengthen long-term growth platforms

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